From: (b) (6), (b) (7)(C)

To: FLANAGAN, PATRICK S

Cc: MCALEENAN, KEVIN K; ALLES, RANDOLPH D; (b) (6), (b) (7)(C)

Subject: RE: Immigration EO Task Force

Date: Thursday, February 09, 2017 10:18:42 PM

Attachments: EO Implementation Tracker 2.8.2017 v6 cbp edits.docx

Patrick,

Please see attached incorporating updates / comments, also taking into account guidance found within implementation guidance. Some items we are already tracking internally, but will highlight at 0830 tomorrow with copies for everyone.



Thank you,



(b) (6), (b) (7)(C)

(A) Deputy Chief of Staff - Policy

U.S. Customs & Border Protection

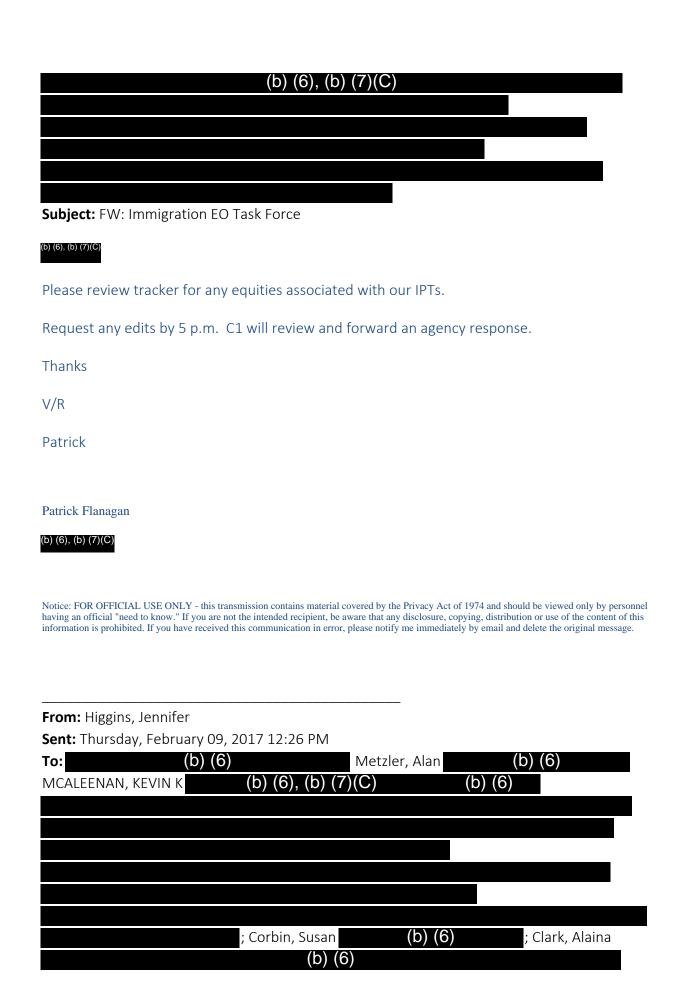
(b) (6), (b) (7)(C)

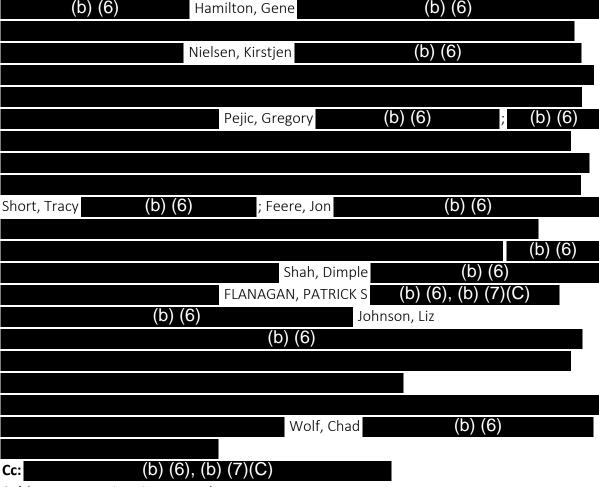
From: FLANAGAN, PATRICK S

Sent: Thursday, February 9, 2017 1:57 PM

To: (b) (6), (b) (7)(C)

Cc: MCALEENAN, KEVIN K (b) (6), (b) (7)(C) ; ALLES, RANDOLPH D





Subject: RE: Immigration EO Task Force

Please find attached the latest version of the implementation tracker. This incorporates all of the feedback we've received to date. Please review closely and provide your updates to (cc:d) and to me by end of the day today. In particular, please take time to include the following:

- In the first column, whether S1 action/decision is necessary
- In the second column, whether the current status (done/on track/delayed/etc) is captured correctly and if the action is delayed or off track, note the reasons/mitigation in the Key Progress/Issues column
- In the Key Progress/Issues column, please be sure to flag if there is a resource/training/policy/legal

Don't worry about the last column. (b) (6), (b) (7)(C) and I will address that and ask that you confirm the content at a later date.

Note that Monday's TF meeting will be canceled, so we'll want to be sure we have the latest updates from you when we meet on Friday.

Thanks for your help and for all of your work on this!



<< File: EO Implementation Tracker 2.8.2017 v6.docx >>

From: (b) (6), (b) (7)(C) To: Hamilton, Gene; Pejic, Gregory; (b) (6) (b) (6) ; Short, Tracy; Feere, Jon; (b) (6 Palmer, David; Johnson, Liz; Clark, Alaina; (b) (6) Chad; (b) (6) Carroll, Kevin T.; (b) (6) Cc: (b) (6) McDonald, Christina; (b) (6) (b) (6) arroll, Kevin; Subject: **EO Implementation Task Force Meeting** NON-RESPONSIVE Attachments: EDITED-Predecisional EO Implementation Summary 2017-041217.pptx

NON-RESPONSIVE

<<EDITED-Predecisional EO Implementation Summary_2017-041217.pptx>>

NOTE:

This will be the TF's single, regularly scheduled update meeting per week. Focus on near term due outs that are at risk of being late and/or require the attention of the TF and/or DHS.

Physical attendance is not mandatory. If you are at the NAC at the time of the meeting, conference room attendance is encouraged. Otherwise, dial in. Let's roll through near-term (one week back and one week out) major concerns and moving parts, then get out. Intent is to be mindful of the group's combined time, avoid meeting fatigue, and direct energies more on immediate task completion and mission execution, than on HQ engagement in policy discussions.



EO Implementation Progress

Status NON-RESPONSIVE Wall Construction (slide 6) 3/31: Resolve trade agreements vs. Buy American Act concerns for wall contracts and task orders 4/4: Prototype proposals due back to CBP A/12: Complete proposal review and down select

NON-RESPONSIVE Delayed/Issues Off Track **Document Key** Done On Track

EO 13767: Border Security and Immigration Enforcement Improvements



Wall Construction

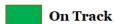
Actions/Milestones	Date	Status		
EO 13767, Section 4a 4b 4c WG: Wall Construction Components: CBP, MGMT Sr. Staff: Katheryn Kolbe				
Establish integrated planning team to construct a physical wall on the SB 1/25,				
Issue Request for Proposals	3/17/17	J		
Obtain Acquisition Decision Event – 1 approval	3/20/17	J		
• OGC to provide AS2 with the letter from CBP Commissioner (A) McAleenan that was sent to U.S. Trade Representative (USTR) requesting support for a waiver of the Buy American Act for the purchase of wall 5/31/17 building material				
 OGC to provide AS2 with an option/recommendation for moving the issue forward by working directly with WH 	3/31/17			
Proposals due back to CBP (deadline extended from 3/29/17)	4/4/17	J		
Include milestones for "reporting" requirements in this tracker	4/5/17			
Complete proposal review and down select	4/12/17			
Publish signed Secretary's waiver of applicable environmental, land management, and other laws	4/30/17			
Identify Southwest border barrier requirements	4/30/17			
Award IDIQ contracts and prototype task orders 6/14/17				
Begin construction of wall prototypes	6/22/17			

Key Interdependencies/Issues:

- Reprogramming request
- Eminent Domain
- Phased Communications Plan
- Ensure resource procurement and hiring programs are in compliance with "Buy American" requirements.

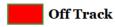


Done





Delayed/Issues





Wall Construction (Reprogramming)

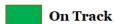
Actions/Milestones				
EO 13767, Section 4a 4b 4c WG: Wall Construction Components: CBP, MGMT Sr. Staff: Katheryn Kolbe				
• CBP to validate the following reprogramming milestones and dates 4/5/17				
• Ensure equal consideration is given to currently deployed and proven border security capabilities TBD				
• Ensure compliance with DHS Management Directive 102 including completing an analysis of alternatives to include a cost-benefit analysis and effectiveness measures of existing fencing as recommended by GAO to determine the most appropriate and cost effective solution				
Brief HAC-HLS on the following as soon as possible	TBD			
 Results of prototype source selection Prototype evaluation results including criteria for selecting one or more prototypes for the initial segment 	TBD			
 CBP's long-term goals and plan for border security between the ports of entry along the SWB and one or more long-term, multi-layered solutions for achieving those goals and plans, informed by alternatives analysis and including proposed laydowns of border infrastructure 	TBD			
 The current threat assessment along the SWB and how it relates to CBP's long term border security goals and proposed solutions 	TBD			
Independent cost estimate for any proposed solutions	TBD			

Key Interdependencies/Issues:

- Reprogramming request
- Eminent Domain
- Phased Communications Plan
- Ensure resource procurement and hiring programs are in compliance with "Buy American" requirements.



Done





Delayed/Issues

(b) (6), (b) (7)(C) on behalf of (b) (6), (b) (7)(C) From:

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: FW: Stakeholder Outreach Follow Up Attachments: **Draft Wall Engagement Strategy Process.pptx**

----Original Appointment----From: (b) (6), (b) (7)(C) Sent: Wednesday, April 12, 2017 4:26 PM

To: (b) (6), (b) (7)(C) ; FRIEL, MICHAEL J; (b) (6), (b) (7)

Cc: (D) (b), (D) (7)(C)
Subject: Stakeholder Outreach Follow Up
When: Friday, April 14, 2017 10:00 AM-11:00 AM
Where: NP 726 (b) (7)(E)

Call-In (b) (7)(E)

<>Draft Wall Engagement Strategy Process.pptx>>>

These are the three primary goals of our discussion at 10am.

- Improve definition of roles and responsibilities and the engagement process
- Identify all inputs, responsible parties and deadlines for developing an integrated engagement schedule
- Confirm immediate deliverables, responsible parties and deadlines for pending engagements (STAFF DELS and Townhall)

Wall Engagement Strategy Process: Formulation and Routing

SMEs advise
Wall Messaging
IPT of activity or
milestone of
external interest

Outreach
Offices
recommend
messaging tools
and advise on
schedule

Outreach
Offices work
with SMEs to
draft
engagement
strategy and
content

Circulate strategy and content to Wall Messaging IPT members Clearance from AC/EAC levels and Commissioner's Office CBP Offices socialize engagement strategy w/ DHS Counterparts and then OMB

OCA, OPA, IPL Execute Engagement

Wall Engagement Strategy Process:

Key Activities and Milestones

Line of Effort	Location	Activity/Milestone	Date	Outreach Actions
Land Acquisition	RGV	Title Search	5-May	OCA, OPA, IPL
Prototypes	SDC	RFP Closure	4-Apr	No Action
Prototypes	SDC	Down-Select	May TBD	OCA
Prototypes	SDC	Award Notification	July TBD	OCA
CGAP	N/A	DHS Approval	May TBD	OCA
Budget	N/A	CR Ends	28-Apr	No Action
Budget	N/A	FY18 Budget Release	15-May	OCA, OPA
Budget	N/A	FY18 Hearing (House)	24-May	OCA
Budget	N/A	FY18 Hearing (Senate)	23-May	OCA

Line of Effort	Location	Activity/Milestone	Date	Outreach Actions
Prototypes	SDC	RFP Closure	4-Apr	No Action
Budget	N/A	CR Ends	28-Apr	No Action
Land Acquisition	RGV	Title Search	5-May	OCA, OPA, IPL
Budget	N/A	FY18 Budget Release	15-May	OCA, OPA
Budget	N/A	FY18 Hearing (Senate)	23-May	OCA
Budget	N/A	FY18 Hearing (House)	24-May	OCA
Prototypes	SDC	Award Notification	July TBD	OCA
Prototypes	SDC	Down-Select	May TBD	OCA
CGAP	N/A	DHS Approval	May TBD	OCA

Wall Engagement Strategy Process:

Key Stakeholders

Public Affairs

- National Media
- Local Media
- NGOs

Congressional Affairs

- Appropriations Committees
- Homeland Security Committees
- Border Members

Intergovernmental

- Governors
- Mayors
- Municipal Reps
- City Managers
- Local Law Enforcement
- State Legislatures
- County Officials

OFAM

(with BP, OCC, etc.)

- USACE
- DOI
- DOJ
- IBWC
- Private Entities

Wall Engagement Strategy Process:

Messaging Toolkit

Public Affairs

- Public Affairs Guidance
- Press Release
- Statement
- Q&A
- Press Calls
- Leadership Interview
- Leadership Op-ed

Congressional Affairs

- Advanced Notifications
- Leadership
 Meetings/Calls with
 Key Congressional
 Members
- Committee Staff Briefings by SMEs
- Site visits
- Delegation Engagement

Intergovernmental

- Advanced Notifications
- Calls to Key Stakeholders

Wall Engagement Strategy Process: Key Considerations

Messaging should be...

- Aligned with outreach goals
- Jointly developed to ensure consistency
- Timed to reflect stakeholder hierarchy
- Scoped to satisfy stakeholder needs and expectations



Examples:

- Appropriators expect to know more and know first
- Authorizers expect to know before media
- Private landowners will know more than Congress is entitled regarding their private negotiations